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**From:** Day, Elizabeth <FTA>  
**To:** James, Aaron <FTA>; Borinsky, Susan <FTA>  
**CC:** Libberton, Sean <FTA>  
**Sent:** 2/12/2009 4:38:03 PM  
**Subject:** Honolulu

Hi Aaron

Thanks for sending the report. I had not seen it. I think it would be a good idea to discuss Honolulu possibly at the next bi-weekly or in a smaller mtg with just a few of us from HQ if you prefer. I have other concerns with the project in addition to the schedule concerns you have noted. With Ron retiring, the team leader in TPE is changing so it would be a good time to regroup and determine collectively how best to proceed. Some of my concerns are:

- I'm concerned about the phased implementation and whether MOSs would be more suitable (and in line with our treatment of other large projects) than a single FFGA.
- I've heard Ron say repeatedly lately that Honolulu is performing PE (even though they are not approved into PE). I would like to make sure the team is conveying to Honolulu the implications of this.
- What does TPM believe should be added to the project budget before we allow the project into PE? I believe the PMOC is recommending \$5.8 B versus the \$5.2 B cost estimate. However . . .
- Apparently the alignment is changing (extending to the airport). We should discuss what additional cost/scope/schedule/risk reviews you would want because of this change.
- Ron raised as an issue the total NS funding amount Honolulu may now be requesting. When he raised it at the last bi-weekly, it was a bit premature to discuss.

Next week may be swamped with stimulus work, but let's not put off mtg too long.

Thanks,

Beth

-----Original Message-----

From: James, Aaron <FTA>  
Sent: Thursday, February 12, 2009 6:51 PM  
To: Day, Elizabeth <FTA>; Borinsky, Susan <FTA>  
Cc: Libberton, Sean <FTA>  
Subject: FW: Alignment

Hi Beth,

I'm not sure if this document has caught up to you yet so I'm sending a copy. The City appears to have a very aggressive schedule (don't they all). I'm wondering if there is an early opportunity to inject some realism, or at least indicate to the City how much time it will take on our side. See Page 5 of the Booz Allen report on schedule as an example.

Aaron C. James, Sr.

Director, Office of Engineering (TPM-20)

Federal Transit Administration

AR00140612

1200 New Jersey Ave, SE Rm E46-312

Washington, DC 20590

Tel: (202) 493-0107

Fax: (202) 366-3394

-----Original Message-----

From: Nguyen, Kim <FTA>

Sent: Thursday, February 12, 2009 1:31 PM

To: James, Aaron <FTA>; Nutakor, Chris <FTA>

Cc: Bell, John <FTA>; Fisher, Ronald <FTA>; Ryan, James <FTA>

Subject: FW: Alignment

See the attached draft briefing paper from BAH on the Airport alignment scope revision.

-----Original Message-----

From: Luu, Catherine <FTA>

Sent: Wednesday, February 11, 2009 11:50 AM

To: Carranza, Edward <FTA>; Tahir, Nadeem <FTA>; Sukys, Raymond <FTA>; Matley, Ted <FTA>;  
Nguyen, Kim <FTA>

Subject: FW: Alignment

Attached is the final draft for your information.

-----Original Message-----

From: Belizaire, Justine [USA] [[mailto:Belizaire\\_Justine@bah.com](mailto:Belizaire_Justine@bah.com)]

Sent: Tuesday, February 10, 2009 5:21 PM

To: Luu, Catherine <FTA>

Cc: McCarron, Francis [USA]

Subject: RE: Alignment

Good Evening Cathy,

Attached please find the FINAL-DRAFT of the Airport Alignment Scope Briefing Report, including a status of activities for the Honolulu High Capacity Transit Corridor Project through February 6, 2009. This report incorporates all comments received on Monday.

Please do not hesitate to contact me at 786-586-0026 should you have any questions.

Regards,

Justine A. Belizaire-Gouveia

Associate

Booz | Allen | Hamilton

AR00140613

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10138 Paxton Run Road

Charlotte, NC 28277

Office (704) 543-0975

Cell (786) 586-0026

belizaire\_justine@bah.com

(Note new contact information)